



To: The employees of PEM,

Aerojet Rocketdyne recognizes PEM's efforts in support of the J-2X rocket engine development, a key element of the NASA Exploration Program. As we enter the final testing phase of the J-2X Development Program, we would like to express our sincere appreciation for the hard work, dedication, and support PEM has provided in pursuit of this effort. The experience to be gained from this testing will serve as the building blocks for the upper stage engine on America's next generation of space launch vehicles.

We rely on our supplier partners for component hardware, making it important that our suppliers embrace the objectives of innovative affordable quality hardware delivered on time. PEM has consistently performed to these standards for the J-2X program. We appreciate the collaboration between our teams which we believe will continue to deliver mutual success to our organizations.

The J-2X Team would like to thank PEM for a job well done, and look forward to a long-lasting relationship.

Sincerely,

Jim Paulsen  
Vice President, Advanced Space Programs

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Sr. Director, SLS Programs

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